

BCE INC.

CODE OF PROCEDURES FOR THE 2023 ANNUAL GENERAL SHAREHOLDER MEETING

This Code of Procedures sets out the general rules of procedures with respect to the conduct of the May 4, 2023 annual general shareholder meeting of BCE Inc. (the “Corporation”) or any adjournment thereof. No provision herein limits the powers and authority conferred upon the chair of the meeting (the “Chair”) to determine the procedure at the shareholder meeting of the Corporation in all respects. It is supplemental to the provisions of the *Canada Business Corporations Act* (“CBCA”) and its regulations and to the Corporation’s articles and by-laws.

Chair of the Meeting

The Chair of the Board, or in his absence any other person determined in accordance with the by-laws of the Corporation, presides at shareholder meetings. The Chair conducts the meeting. The decisions of the Chair on all matters, including the business of the meeting and its agenda, are conclusive and binding upon the meeting and may not be appealed.

Resolutions and Proposals

Except in cases where a special resolution is required (none scheduled), which needs a two-thirds majority of the votes cast by the shareholders, all resolutions and proposals, in the absence of any provision to the contrary in the CBCA or the Corporation’s articles or by-laws, shall be passed by a simple majority of the votes cast.

Right to Address the Meeting

Only shareholders or valid proxy holders (hereafter “participants”) have a right to address the meeting and the Chair may enforce this rule at the Chair’s discretion.

Speaking time

If participants can intervene orally, no shareholder or valid proxy holder may speak for more than three minutes and the Chair may enforce this rule at the Chair’s discretion.

Enforcing Correct Procedure

The Chair may, in the Chair’s discretion, enforce correct procedure. If questions or comments of a similar nature are received regarding any matter submitted to the meeting, the Chair may, in the Chair’s discretion, aggregate such interventions and respond to one such question or comment, indicating that the response applies to similar questions or comments.

The Chair may direct that participants confine their remarks to the subject under consideration at the meeting. The Chair may refuse to consider an intervention that the Chair determines to be inappropriate or that uses language which, by its tone or content, is inappropriate for a meeting of shareholders.

If participants can intervene orally at the meeting, the Chair may deprive a speaker who does not comply with a Chair decision on procedural matters or other rules of the meeting of the right to continue speaking.

Voting

All regular matters to be voted on shall be by ballot.

Shareholder Proposals

A shareholder, who has submitted a proposal in accordance with the CBCA that has been included in the Management Proxy Circular, is entitled to present and move the proposal when recognised by the Chair. The shareholder may speak for a maximum of three minutes per shareholder proposal to present it. Motions to adopt proposals must be seconded.

At the end of debate on the motions, the mover may, if the mover so wishes, have a one minute right of rebuttal.

Motions

The Chair can allow a motion from a participant, at the Chair's discretion. The Chair's decision to disallow a new item to be added to the Agenda stands unless reversed by a court and a participant has no right to appeal the Chair's decision to the meeting.

If the motion is allowed, the participant shall be asked to move the adoption of the motion and, if participants can intervene orally at the meeting, may speak for a maximum of three minutes to support the motion. Motions must be seconded.

The vote on the motion will be taken by ballot.

Every participant is entitled to intervene or make a comment on a motion. The Chair may direct shareholders or valid proxy holders to confine remarks to the subject motion and to avoid repeating the same remarks made by other participants. The Chair may, in the Chair's discretion, refuse to consider an intervention that does not comply with these standards. If participants can intervene orally at the meeting, failure to comply with these standards may cause the Chair to deprive a speaker of the right to continue speaking.

A motion may be amended by any participant and the amendment must be seconded in the same manner as the main motion.

General Question Period

In the question period following the formal business of the meeting, any participant may, in a concise manner, put a question to management concerning the affairs of the Corporation, state an opinion or raise a matter of general interest to the Corporation. If certain questions to the board or management are of a similar nature, the Chair or one or more members of management may, in their discretion, aggregate such questions and respond to one such question or comment, indicating that the response applies to similar questions or comments. If participants can intervene orally at the meeting, a shareholder or valid proxy holder may speak for a maximum of two minutes.

The Chair may, in the Chair's discretion, refuse to consider or to have management consider a question that does not comply with these rules. In addition, if participants can intervene orally at the meeting, the Chair may deprive a speaker who does not comply with these rules of the right to continue speaking.